



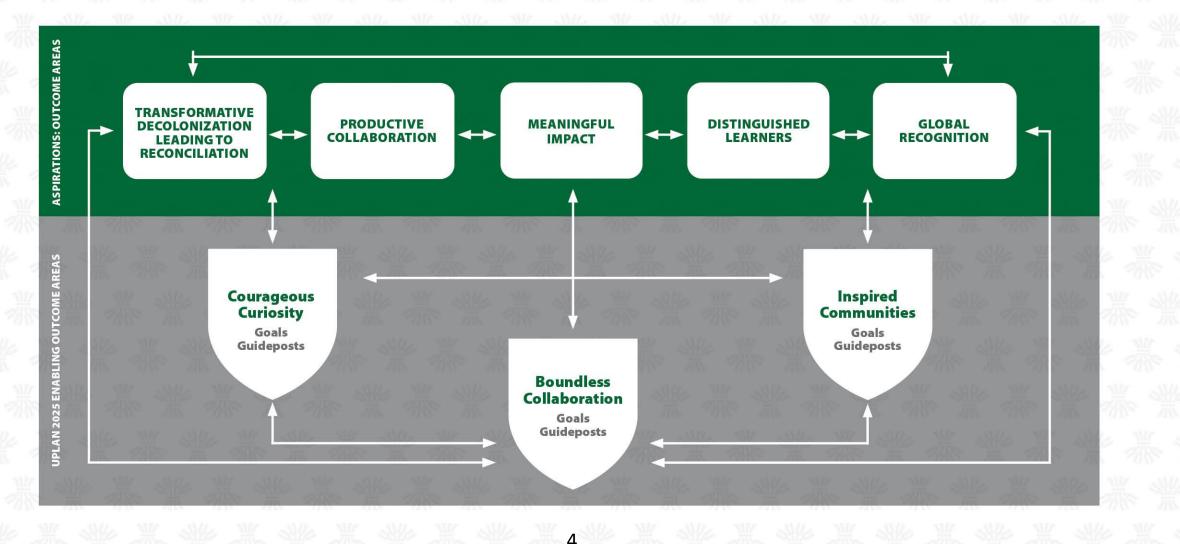
To be the university the world needs is a bold ambition. It will require us to remain firmly focused on our three commitments: Courageous Curiosity, Boundless Collaboration, Inspired Communities. It will require us to converge around the twelve goals, steered by the guideposts we have established to mark our path.

And it will require us to be very disciplined about tracking our progress against the five areas of impact to which we aspire:

- Transformative Decolonization Leading to Reconciliation
- Productive Collaboration
- Meaningful Impact
- Distinguished Learners
- Global Recognition



#### **VISION: BE THE UNIVERSITY THE WORLD NEEDS**



UNIVERSITY OF SASKATCHEWAN

## **2025 Aspirations**



#### **VISION: BE THE UNIVERSITY THE WORLD NEEDS**

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Transformative Decolonization Leading to Reconciliation

**Productive Collaboration** 

**Meaningful Impact** 

**Distinguished Learners** 

**Global Recognition** 

A university in which Indigenous concepts, methodologies, pedagogies, languages, and philosophies are respectfully woven into the tapestry of learning, research, scholarship, creativity, and community engagement.

A university in which research and innovation are inspired by and accountable to community partners.

A university resolutely committed to measuring its own success in terms of the aspirations of the communities it serves.

A university whose graduates have the drive, the curiosity, and the humility to work with others in addressing the greatest challenges and opportunities the world faces.

A university that sets the standard in learning, research, scholarship, creativity, and community engagement.



**2025** Aspirations

## TRANSFORMATIVE DECOLONIZATION LEADING TO RECONCILIATION

Indigenous students, faculty, staff and communities are holistically strengthening the spirit and methodologies we inhabit.



The world needs a university in which Indigenous concepts, methodologies, pedagogies, languages, and philosophies are respectfully woven into the tapestry of learning, research, scholarship, creativity, and community engagement.

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#### Research With Indigenous Communities

Research teams have been awarded more than \$2.8 million in funding to work with Indigenous communities to address systemic inequities in the lives of Indigenous people in the areas of home life, mental and sexual health.



#### Northern Governance & Entrepreneurship

JSGS has created a graduate program to help students understand the current and future challenges of the north such as climate change and globalization in ways that strengthen the position of the communities and the people of the region.

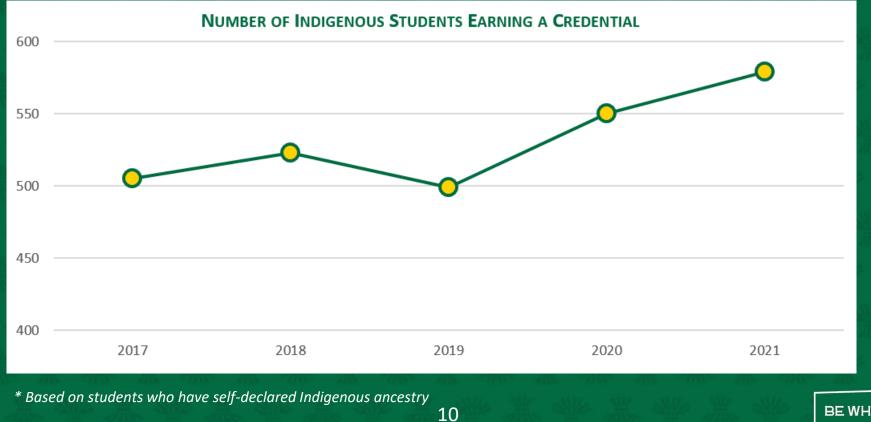


### Indigenous Dental Education

The College of Dentistry, along with Sask Polytech School of Health Sciences and the Northern Inter-Tribal Health Authority, establishing a first-of-its-kind Dental Therapy program for Indigenous peoples and communities.



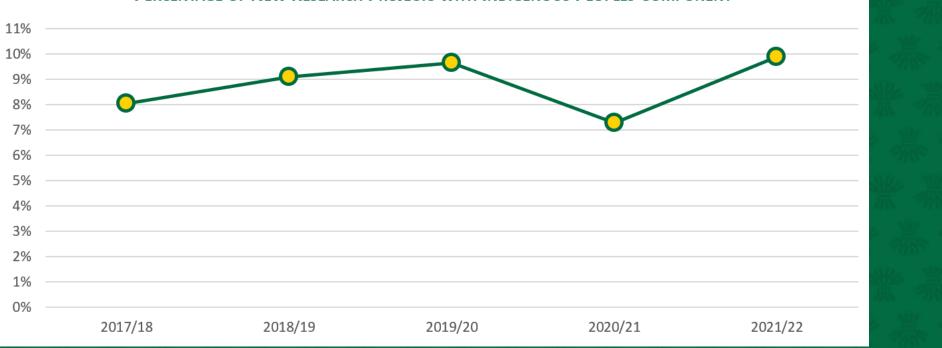
#### The number of Indigenous students enrolling and graduating continues to increase.





# There is continued focus on research involving Indigenous partners and taking place in Indigenous communities.

(based on research activity in the Indigenous Peoples signature area)



PERCENTAGE OF NEW RESEARCH PROJECTS WITH INDIGENOUS PEOPLES COMPONENT





**2025** Aspirations

# PRODUCTIVE COLLABORATION

Community, private-sector and international partnerships animate every facet of our research enterprise.

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2025 Aspirations / Productive Collaboration

### The world needs a university in which research and innovation are inspired by and accountable to community partners.

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#### Doubling Support for WCVM

More B.C. veterinary students will attend WCVM this fall, following an investment from B.C. to double its number of subsidized seats for the first time in more than a decade.

### Signature Areas Renewal

In a campus-wide collaborative effort, USask renewed and revised its research signature areas for the first time in over a decade.

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#### 2025 Aspirations / Productive Collaboration



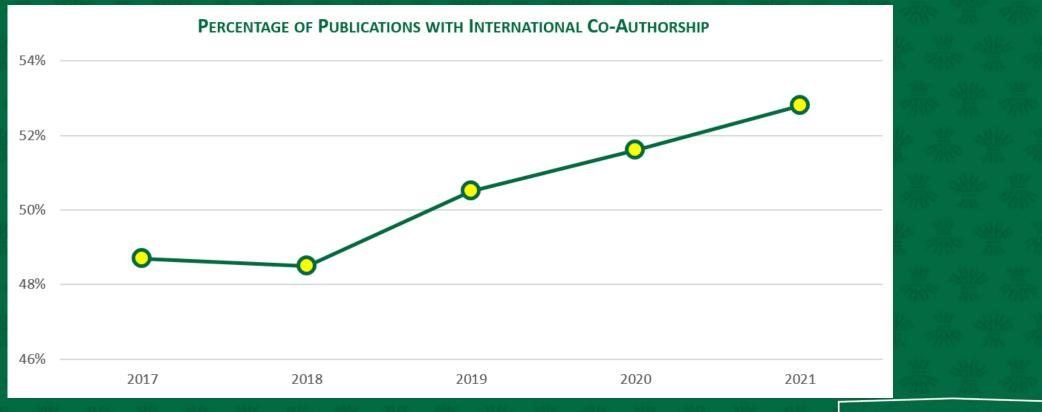
### Wanuskewin Partnership

A renewed memorandum of understanding to serve as a foundation for a dynamic, productive, and evolving relationship in the service of Indigenous education and opportunities for growth and mutual development.



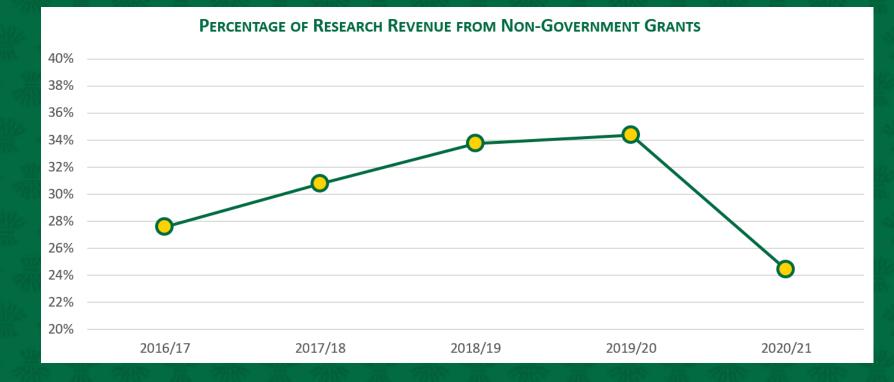
**2025 Aspirations / Productive Collaboration** 

#### Collaborations with international partners has become a prominent aspect of our research.





## Collaborations with non-government organizations in Canada is important to enhance our research.



\* 2020/21 revenues (\$75M) were similar to 2019/20 revenues (\$77M) but overall revenue increased in 2020/21 by about \$84M (due to exceptional events/provisions such as funding for COVID support and unusual investment returns) creating a negative impact in the percentage for 2020/21







**2025** Aspirations

# MEANINGFUL IMPACT

Our knowledge, discoveries and innovations are helping communities achieve their social, cultural and economic goals.

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### The world needs a university resolutely committed to measuring its own success in terms of the aspirations of the communities it serves.





#### Launch of Start-up Incubator

USask has launched it's first campus-run incubator, Opus. The goal of Opus is to build a culture of creativity and entrepreneurship and to support faculty and students in bringing their ideas out in to the world.



#### Tackling Hunger Issues in SK

USask researchers along with the Saskatchewan Health Authority and CHEP Good Food Inc. are working together to better understand the historical roots of food insecurity and food sovereignty in the province and design a path to a more sustainable future.

#### 2025 Aspirations / Meaningful Impact

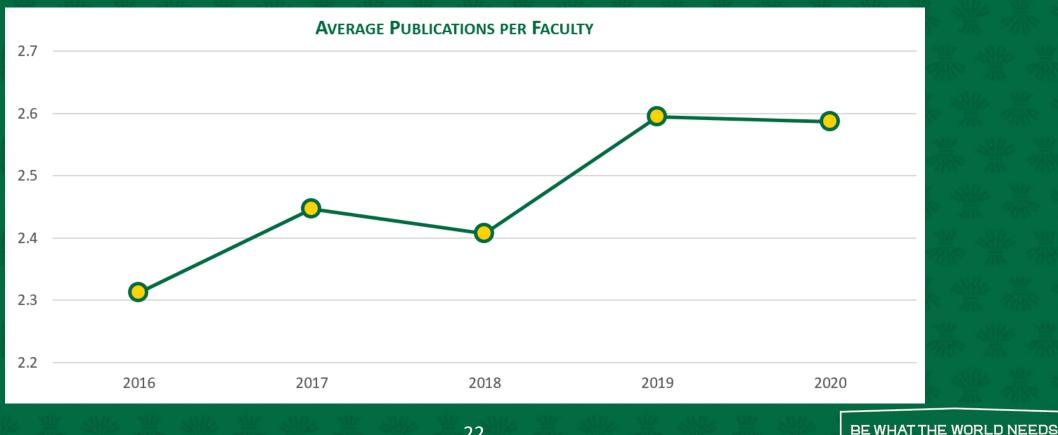


#### **"Building Back Better"**

A large interdisciplinary team led by two USask researchers, which is collaborating with community service agencies in Saskatoon and Regina, has been awarded money by a federal agency to study the wider social and health impacts of COVID-19 in Saskatchewan.



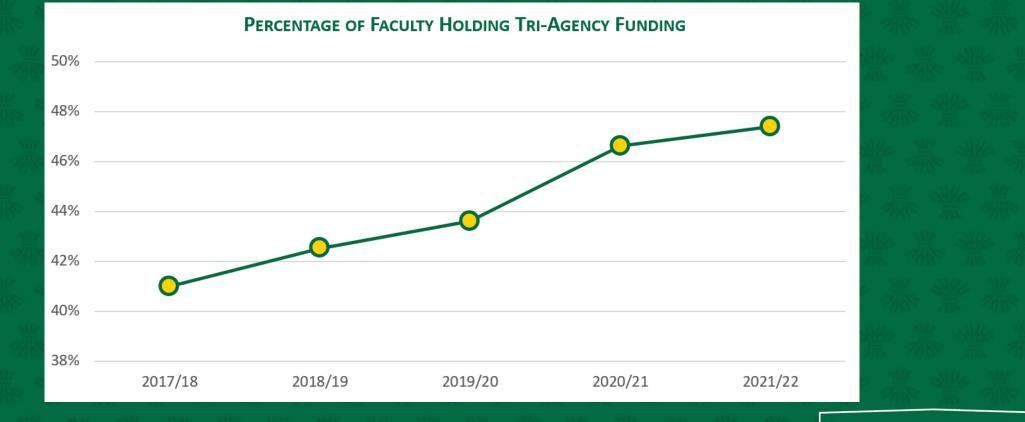
#### **Research outputs have increased as our faculty** engage in meaningful and impactful research.





**2025** Aspirations / Meaningful Impact

## Our faculty remain competitive by increasing successes in attracting national research grants.









**2025 Aspirations** 

# DISTINGUISHED LEARNERS

Our graduates are among the most inventive, collaborative and sought-after in Canada and around the world.

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2025 Aspirations / Distinguished Learners

The world needs a university whose graduates have the drive, the curiosity, and the humility to work with others in addressing the greatest challenges and opportunities the world faces.





#### INSPIRE-ing Student Development

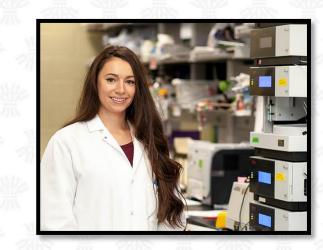
INSPIRE is an Interdisciplinary Network Promoting Innovation, Research, and Enrichment to train students how to work with USask's Canadian Light Source while learning the essential interpersonal and professional skills to thrive in a fast-paced, high-tech, team environment.



#### Student Artists Partner with Remai

Five USask fine art students were invited to assist at the Remai Modern as part of *Guernica Remastered:* a new exhibition at the museum in which contemporary artists created works inspired by Pablo Picasso's famous 1937 painting *Guernica*.

#### 2025 Aspirations / Distinguished Learners



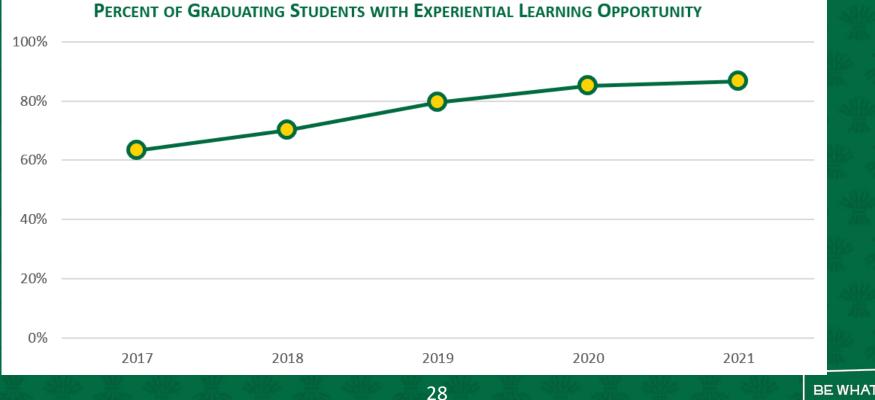
#### Nationally Recognized Graduate Work

PhD student Jensen Cherewyk has been awarded one of Canada's most prestigious doctoral scholarships for leading-edge research into an overlooked compound formed by a toxic fungus in forage grasses and cereal grains that threatens human and animal food safety.



2025 Aspirations / Distinguished Learners

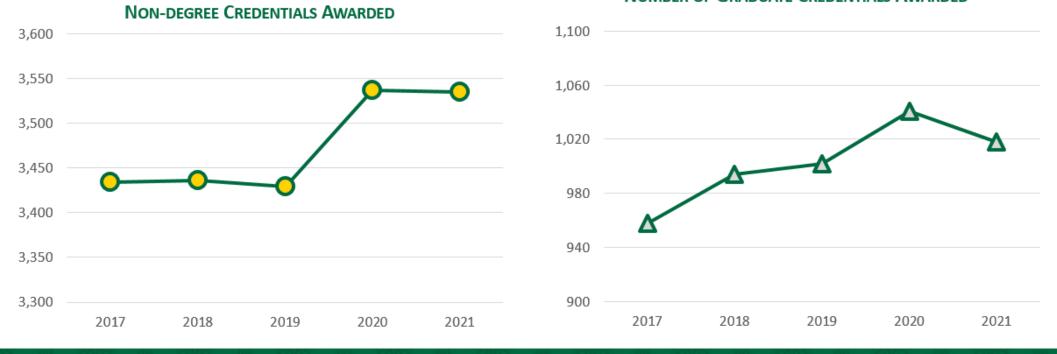
#### Our students are provided with experiential learning opportunities to enhance their knowledge and prepare for the workforce.





NUMBER OF UNDERGRADUATE AND

#### Our university continues to produce high-quality graduates ready to make an impact in their communities.



NUMBER OF GRADUATE CREDENTIALS AWARDED





### INTERNATIONAL WOMEN'S DAY (MAR. 8)

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Ph.D Candidate and 2021 Vanier Scholar – Jocelyn Peltier-Huntley



**2025** Aspirations

# GLOBAL RECOGNITION

Our research, graduates, academic programming and reputation are recognized as world-class.

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2025 Aspirations / Global Recognition

### The world needs a university that sets the standard in learning, research, scholarship, creativity, and comunity engagement.



#### 2025 Aspirations / Global Recognition



#### "Smart Cities" Recognition

USask and the City of Saskatoon recognized for partnering on one of the top 50 "smart cities" projects in the world. measuring wastewater to assess potential downstream risks.



#### Precedent Setting Award for VIDO

USask's Vaccine and Infectious Disease Organization (VIDO) has received approximately CAN\$6 million from the Coalition for Epidemic Preparedness Innovations (CEPI); a first for a Canadian University.



#### Inuit Storytelling to Study Climate Change

A Canadian-UK research team has received funding to undertake a project titled 'Carving out Climate Testimony: Inuit Youth, Wellness & Environmental Stewardship' that will address how climate change cab impact mental health and well-being of Inuit youth



2025 Aspirations / Global Recognition

#### Many of our academic programs are recognized nationally and globally.

Water Resources<sup>1</sup> #15 in the World, #1 in Canada

Public Administration<sup>1</sup> #3 in Canada

Energy Science & Engineering<sup>1</sup> #4 in Canada

Agricultural Sciences<sup>1</sup> Top 100 Globally, #4 in Canada

Veterinary Sciences<sup>1</sup> Top 75 Globally, #4 in Canada **Environmental Science & Engineering<sup>1</sup>** Top 75 Globally, #4 in Canada

> Chemical Engineering<sup>1</sup> #4 in Canada

Materials Science & Engineering<sup>1</sup> #3 in Canada

> **Agriculture and Forestry**<sup>2</sup> #71 in the World, #3 in Canada

Veterinary Science<sup>2</sup> 51-60 in the World, #4 in Canada

1 = ARWU 2 = QS





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"This 2025 University Plan is grounded in our strengths...Our challenge, to be met in this plan, is to make this whole greater than the sum of its parts. When we are successful at doing so, students around the globe will see the university in particular as a place to develop the knowledge and skills they need to thrive in a future defined by constant change. Faculty will view the university as a place that creates unmatched possibilities for collaboration, discovery, and impact. Staff will find inspiration in the opportunity to create solutions—systems, practices, physical spaces that reflect the university's ambition. Our diverse communities will engage with and find inspiration in everything we do. We will take our place among the world's top institutions of higher learning."

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President Stoicheff, 2018



#### **Taking our place ...**

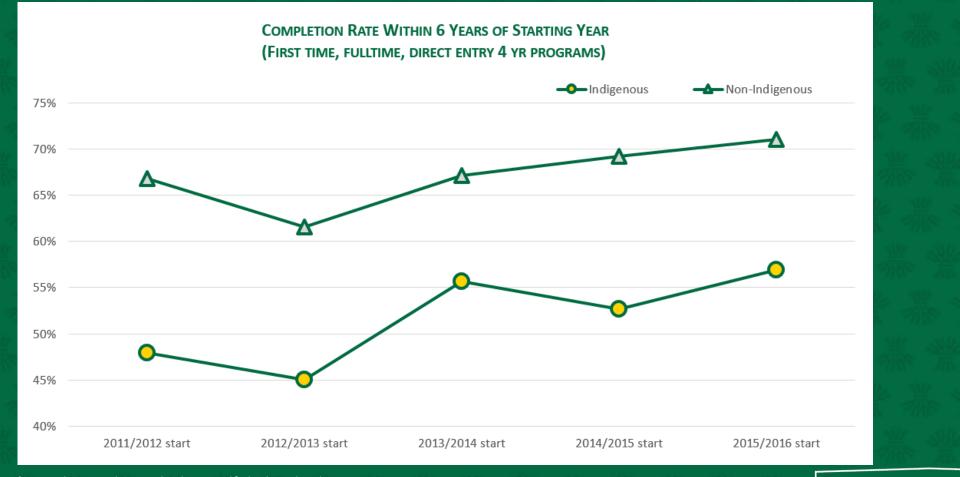
- There are many accomplishments and successes achieved to date, and our shared effort towards the aspirations of the University Plan 2025 plan continues
- Our University 2025 plan says to be the university the world needs is a "bold ambition". Which bold ambitious results will track our progress towards the five areas of impact to which we aspire?
- Essential to this effort are measuring our progress holistically and reporting regularly on our outcomes

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The Work Ahead / Transformative Decolonization Leading to Reconciliation

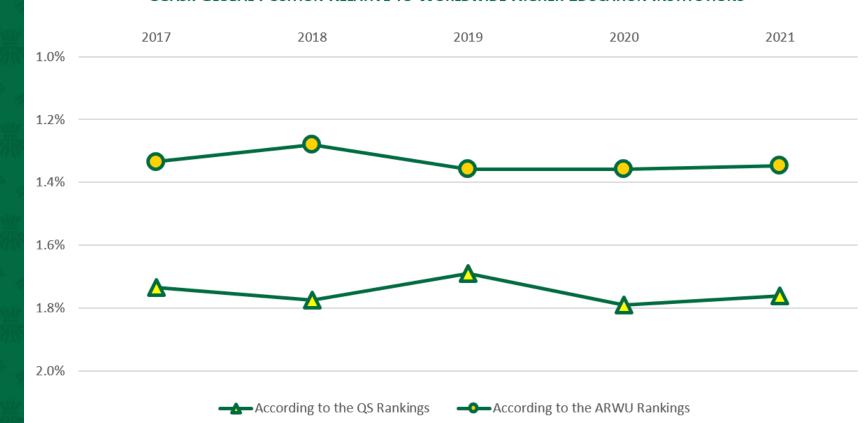
#### Parity between Indigenous and non-Indigenous students completing programs...



\* Based on students who have self-declared Indigenous ancestry 38



#### Institutional performance that is ranked in the top one percent in the world...



**USASK GLOBAL POSITION RELATIVE TO WORLDWIDE HIGHER EDUCATION INSTITUTIONS** 



### **Our Principles**

#### Creativity

nihtāwihcikēwin | nihtaooshchikaywin

#### Connectivity

āniskōmohcikēwin | naashkoopitamihk

#### Diversity

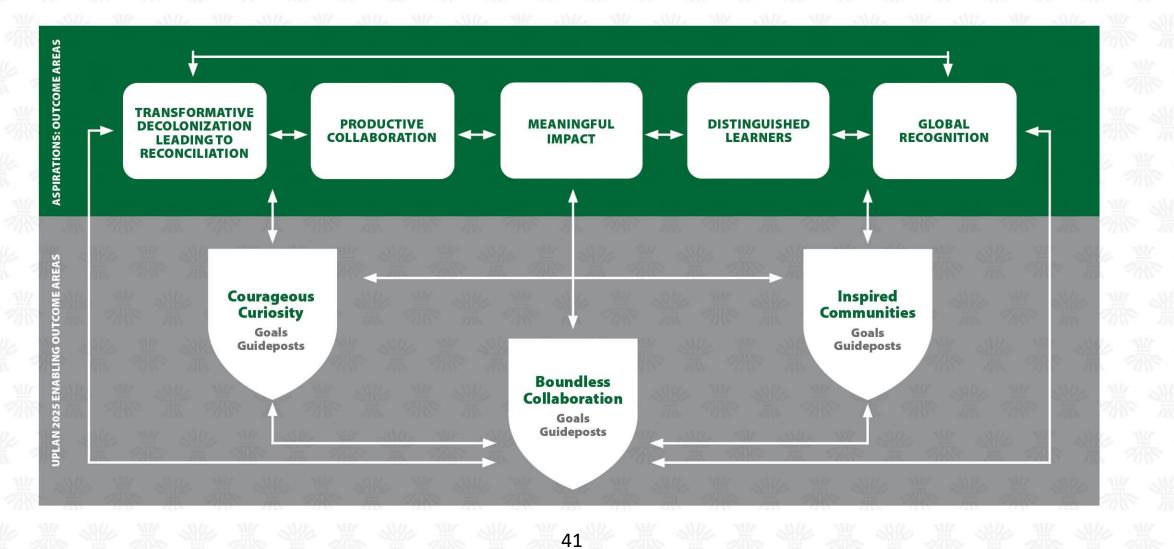
nanātohk pimātisowina | nanaatoohk pimatishoowin

#### Sustainability

nākatēyihtamowin | nakaatayihtaamoowin



#### **VISION: BE THE UNIVERSITY THE WORLD NEEDS**



### BE WHAT THE WORLD NEEDS

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